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| NAME OF APPLICANT | Tina Wang |
| MEMBER IN GOOD STANDING | Yes |
| RECOMMENDED BY SOCIETY MEMBERS IN GOOD STANDING | Wija Oortwijn Wim Goettsch |
| POSITION APPLYING FOR | Secretary |
| ORGANIZATION NAME | Centre for Innovation in Regulatory Science |
| ORGANIZATION TYPE | Non-for-profit research organization |
| POSITION WITH COMPANY | Senior Manager- HTA programme and Strategic Partnership |
| Country of Residence | United Kingdom |
| CONFLICT OF INTEREST | |
| ARE YOU CURRENTLY SERVING ON ANY BOARDS? | No |
| CAN THIS SERVICE ON ANOTHER BOARD GIVE RISE TO A CONFLICT OF INTEREST WITH HTAi BOARD SERVICE? | No |
| DO YOU HAVE ANY CONTRACTUAL AGREEMENTS WITH HTAi FOR SERVICES? | No |
| OTHER COI | No |
| LEADERSHIP EXPERIENCE | |
| APPLICANT EXPERTISE | HTA |
| PREVIOUS BOARD SERVICE | I have served on the HTA Steering Committee for CIRS over the past 12 years undertaking the role of Committee Coordinator. |
| EXPERIENCE IN LEADERSHIP AND GOVERNANCE OF NOT-FOR-PROFIT AND FOR-PROFIT ORGANIZATIONS | I have experience from my 14-year tenure at CIRS, a non-profit organization. For six years, I held a senior management position, where I closely collaborated with senior representatives from regulatory and HTA agencies, pharmaceutical companies, academic institutions, and patient groups. This role provided me with a holistic perspective on leadership and governance within non-profit settings. |
| MANAGEMENT EXPERIENCE | Middle-level of Management |
| EXPERIENCE CHAIRING BOARD OR COMMITTEE | No |
| PUBLIC SPEAKING EXPERIENCE | Yes, I am a frequent public speaker with 12 years of experience, actively contributing to HTA-related platforms. My engagements include developing and chairing panel discussions, delivering presentations as a speaker at conferences such as DIA Euro, HTAi, ISPOR, EURORDIS, and TOPRA. Additionally, I had the honor of presenting as a keynote speaker at an HTAi policy forum, showcasing my commitment and proficiency in public speaking |

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| UNDERSTANDING THE DIFFERENCE BETWEEN GOVERNANCE AND MANAGEMENT | Yes, I possess a good understanding of organizational governance at the strategic level and management at the operational level. In my current role at CIRS, I actively contribute to both aspects. Year of experiences is approximately 8 years. I provide strategic advice and planning for the HTA program, presenting and discussing these strategies at our internal strategy meetings held twice a year. Additionally, I am responsible for the day-to-day operational management of HTA-related research projects, ensuring successful execution of our initiatives. |
| STRATEGIC PLANNING | Yes, I am driving the HTA strategy at CIRS for the past 8 years. In this capacity, I have played a pivotal role in shaping the key vision for HTA at CIRS, establishing strategic partnerships with multiple stakeholders, and ensuring the alignment of HTA activities with the overarching mission of CIRS |
| EXPERIENCE IN DEVELOPING GROWTH STRATEGIES AND PLANS | I bring approximately 8 years of hands-on experience in developing growth strategies and plans at CIRS. My focus has been twofold: firstly, in content development to ensure our initiatives address key questions within the HTA community, adopting a forward-looking approach. Secondly, I have been expanding stakeholder engagement, fostering relationships with regulatory and HTA agencies and companies. |
| MEMBERSHIP RECRUITMENT AND ENGAGEMENT | Yes, I have 12 years' experience through close collaboration with CIRS member companies. Working at both the group level, facilitating shared learnings, and at the individual level, ensuring value for each member. I have contributed to the sustained membership and recruitment of new members at CIRS. |
| SPONSORSHIP AND PARTNERSHIP DEVELOPMENT | Yes, I have partnership development experience, particularly over the past 10 years in my role. I am responsible for expanding our outreach beyond established HTA agencies to regions such as Asia. This involves fostering partnerships at both the research level and in our workshop activities. In addition, I actively communicate with diverse platforms, including trade associations, independent research groups, and policy forums, ensuring that our work at CIRS is synergistic and provides valuable insights to a broad range of stakeholders |
| PROGRAMS' EVALUATION EXPERIENCE | No |
| FINANCIAL OVERSIGHT | |
| FINANCIAL LITERACY | No |
| UNDERSTANDING FINANCIAL STATEMENTS | No |
| AUDIT AND RISK ASSESSMENT EXPERIENCE | No |
| BOARD SECRETARY TASKS | |

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| MINUTE-TAKING EXPERIENCE | Yes, I have approximately 8 years' experience in minutes taking for various meetings within my organization. This includes minutes for committee meetings, company-focused fora, and agency-specific sessions. These meetings are typically small-scale, closed sessions, adhering to Chatham House Rules |
| CORPORATE DOCUMENTATION EXPERIENCE | No |
| EXPERIENCE IN BEST PRACTICES OF NOT-FOR-PROFIT GOVERNANCE STRUCTURE | Yes, I have experience in not-for-profit governance from my current role at CIRS. My 14 years' experiences in my current role placed me with good understanding of organizational structure, knowledge of board roles and responsibilities, transparency practices, and strategic planning skills specifically related to HTA. I have actively contributed to mission development, ensuring that content development and operations align with our vision and good practice as a non-for-profit organization. I acknowledge that I currently lack direct experience in legal requirements and financial management within the not-for-profit sector. |
| FAMILIARITY WITH RULES OF ORDER AT BOARD MEETING AND AGMs TO ENSURE PROCEDURES ARE FOLLOWED | Yes, my current role as the main coordinator of the steering committee at CIRS has afforded me experience in overseeing the efficient conduct of board meetings. I am directly responsible for content development, agenda creation, preparation of meeting materials, and the overall setup of procedures. In this capacity, I initiate, invite, and communicate with committee members, ensure that all participants have a clear understanding of the processes involved. This includes not only the flow of discussions but also the methodologies employed for decision-making, ultimately contributing to the overall efficiency of our meetings. |
| COMMITTEE WORK | |
| WHAT BOARD ADVISORY COMMITTEES ARE YOU INTERESTED TO SERVE ON AND WHY (SELECT ALL THAT APPLY) AND WHY | Annual Meeting Committee I am particularly interested in serving on the Annual Meeting Committee due to my continuous engagement with the HTAi's annual conferences since 2012. Over the past 12 years, my active participation has provided me valuable insights and experiences of meetings at various regions. In my current role, I hold a pivotal responsibility for developing multi-stakeholder workshops. Although these workshops are on a smaller scale, they are HTA policy-focused. This role has equipped me with a comprehensive skill set, including content development, effective communication with diverse stakeholders, and the ability to solicit and incorporate feedback from multiple perspectives. Furthermore, I have gained experience in organizing events, which I believe will be particularly beneficial to the Annual Meeting Committee. My commitment to and understanding of the annual |

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| | <p>conferences, as well as experiences in HTA content development and event organization, positions me well to contribute meaningfully to the committee's objectives. I am eager to leverage my knowledge base and practical experiences to contribute to the future annual conferences. Serving on the Annual Meeting Committee would not only allow me to give back to the organization that has been a constant part of my professional journey but also enable me to play a key role in shaping the success of these crucial events.</p> |
| <p>WHAT BOARD ADVISORY COMMITTEE WILL YOU BE ABLE TO CHAIR (AT LEAST 1) AND WHY</p> | <p>Scientific Development and Capacity Building Committee</p> <p>I am expressing my interest in participating in the Scientific content and Capacity Building Committee, with a specific aspiration to serve as the future chair. The Committee plays a pivotal role in in providing guidance and developing the HTA capacity around the world and build up an efficient learning environment within HTAi. Over the course of my career, I have been extensively involved in collaborative efforts with various HTA agencies on diverse research projects. This breadth of experience has provided me a nuanced understanding of different HTA system settings, direct communication with senior members of HTA agencies, and comprehension of the varied processes and procedures within HTA across various healthcare systems. My journey has naturally progressed towards an interest in scientific development and capacity building within the HTA landscape. In addition, at my current organization, we have years of experience in capacity strengthening with regulatory agencies. The tools, expertise, and effective working approaches positioned me to evolve this in the HTA capacity building area and contribute meaningfully to the committee's objectives. I am interested in contributing to the committee, and with a long-term vision, I aspire to take on the responsibility of chairing the Scientific Development and Capacity Building Committee to further advance HTAI's mission.</p> |

Bio - Tina Wang

Dr. Tina Wang is a motivated and experienced HTA/market access professional, with a demonstrated history of working in Regulatory and HTA policy and intelligence, strong working relationships with regulatory agencies, HTA/payer agencies, pharmaceutical companies, and academics.

Currently at CIRS, Tina leads the charge in shaping HTA strategy and research, aligning with CIRS' overarching mission to propel regulatory and HTA policies forward. She drives the CIRS HTA steering committee to discuss the top trend of HTA and potential policy influence, which is chaired by Dr. Brian O'Rourke, including senior representatives from 8 HTA agencies, 8 international pharmaceutical companies, and 4 academic/research organizations.

A driving force behind annual HTA agencies forums, companies' forums and multi-stakeholder workshops, Tina has supported stakeholders to converge, fostering interactions and idea exchanges on pivotal healthcare policies. Her commitment extends to managing the CIRS HTA research Program, executing metrics studies, and conducting independent research, demonstrating a comprehensive approach from concept to delivery.

Tina's journey began with a background as a research scientist at GlaxoSmithKline before joining CIRS in 2010. Her academic prowess includes an undergraduate degree in Applied Chemistry from Beijing University of Technology, a Master of Science in Pharmaceutical Analysis and Quality Control from Kings College, University of London, and a PhD from the WHO Collaborating Centre for Pharmaceutical Policy and Regulation, Utrecht University. Supervised by Wim G. Goettsch and Hubert G.M. Leufkens, her Doctoral research focused on "The evolution of HTA practice and approaches from the perspectives of HTA agencies and pharmaceutical industry".

Tina's passion lies in international HTA policy and intelligence, and her continuous pursuit of excellence positions her as a key influencer in shaping the future landscape of regulatory and HTA practices globally.

How does your experience relate to the core competencies of a Board Director/Officer position?

Overview of Experience and Qualifications

Dr Tina Wang, Senior Manager, HTA Programme and Strategic Partnerships

CIRS - Centre for Innovation in Regulatory Science

I lead the HTA sector at CIRS, playing a crucial role in developing HTA strategy and international partnership. Responsibilities include development overall HTA vision and strategy, developing HTA research agenda, overseeing research projects that aligned with global initiatives and key topics. Additionally, I co-develop multi-stakeholder workshops, represent CIRS at external conferences, where I closely collaborated with senior representatives from regulatory and HTA agencies, pharmaceutical companies, academic institutions, and patient groups at global level.

These experiences have equipped me with the skills necessary to meet the specified criteria.

Governance

I actively participate in the governance of CIRS, demonstrating a sound understanding of non-for-profit organizational governance at both strategic and operational levels. Responsibilities include providing HTA governance direction and managing day-to-day operational aspects of HTA-related research projects.

Driving the HTA strategy at CIRS for the past 8 years, I have shaped the vision for HTA, established strategic partnerships, and ensured alignment with CIRS's mission. My multi-stakeholder experience spans regulatory and HTA agencies, pharmaceutical companies, academia, and patient groups, providing a holistic perspective in both corporate and non-profit settings.

As the coordinator for the HTA Steering Committee at CIRS, overseeing representatives from HTA agencies, pharmaceutical companies, and academic organizations, I have actively contributed to governance and strategic planning.

With 12 years of involvement in HTAi annual meetings and participation in HTAi policy forums, I fully comprehend the governance and operations of HTAi, and I look forward to bring my experiences from CIRS to HTAi.

Knowledge and Judgment

Leadership in the HTA Programme at CIRS and the completion of a Ph.D. in HTA from Utrecht University showcase a robust understanding of HTA.

Driving the HTA steering committee at CIRS involves content creation and agenda development, identifying suitable candidates for committee, showcasing my ability to analyze, identify risks, and assess implications for CIRS board.

Participation, Preparation, and Availability

In my current role, I hold a pivotal responsibility for developing multi-stakeholder workshops. Although these workshops are on a smaller scale, they are HTA policy-focused. This role

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has equipped me with a comprehensive skill set, including content development, effective communication with diverse stakeholders, and the ability to solicit and incorporate feedback from multiple perspectives. Furthermore, I have gained experience in organizing events, which I believe will be particularly beneficial I am keen to contribute to the HTAi and will be available when needed.

Communication

Internally at CIRS, I actively contribute to senior management meetings, providing valuable input on HTA. I foster open communication, respecting and encouraging diverse opinions at CIRS workshops, and have extensive experience collaborating with member companies, ensuring shared learnings and value for each member. Moreover, I drive effective communication between CIRS and the China Regulatory agency, navigating cultural differences and adapting to the dynamic healthcare environment in China.

I am a frequent public speaker with 12 years of experience, actively contributing to HTA-related platforms. My engagements include developing and chairing panel discussions, delivering presentations as a speaker at conferences such as DIA Euro, HTAi, ISPOR, EURORDIS and TOPRA.

Teamwork

Demonstrating high personal values and ethics within a non-profit setting, I interact well with internal committees, senior management, and various external stakeholders, fostering collaboration among agencies, industry, and academia.

I have partnership development experience, particularly over the past 10 years in my role. I am responsible for expanding our outreach beyond established HTA agencies to regions such as Asia. This involves fostering partnerships at both the research level and in our workshop activities. In addition, I actively communicate with diverse platforms, including trade associations, independent research groups, and policy forums, ensuring that our work at CIRS is synergistic and provides valuable insights to a broad range of stakeholders.

Overall Board Performance

My contributions have positively impacted the long-term viability of CIRS and the succession of the HTA program. I have demonstrated the ability to assist committee members in meeting strategic objectives, contributed to consensus-building, and responded to members' needs, thereby enhancing the overall effectiveness of CIRS's mission and future.

In conclusion, my experience in HTA, strategic partnerships, and governance, coupled with a proven track record of meeting these competencies, positions me as a suitable candidate for the Secretary position.