



NAME OF APPLICANT	Scott Tackett
MEMBER IN GOOD STANDING	Yes
RECOMMENDED BY SOCIETY MEMBERS IN GOOD STANDING	Ann Single Grace (Li Ying) Huang Richard Charter Guy Maddern
POSITION APPLYING FOR	Director
ORGANIZATION NAME	Intuitive
ORGANIZATION TYPE	Industry
POSITION WITH COMPANY	Vice President, Global Market Access, Value & Economics
COUNTRY OF RESIDENCE	USA
CONFLICT OF INTEREST	
ARE YOU CURRENTLY SERVING ON ANY BOARDS?	Yes
IF YES, WHICH BOARD?	US Heartland China Association; Survey of Medical Assessment for Robot Technology (SMART) Peking University
CAN THIS SERVICE ON ANOTHER BOARD GIVE RISE TO A CONFLICT OF INTEREST WITH HTAi BOARD SERVICE?	No
IF YES, PLEASE DECLARE YOUR CONFLICT OF INTEREST.	-
DO YOU HAVE ANY CONTRACTUAL AGREEMENTS WITH HTAi FOR SERVICES?	No
IF YES, PLEASE SPECIFY.	-
DO YOU HAVE ANY AFFILIATIONS, MEMBERSHIPS, CONTRACTS OR SPECIAL INTERESTS CONFLICTING WITH THE ROLE AND DUTIES AS AN HTAi DIRECTOR?	No
IF YES, PLEASE DECLARE YOUR CONFLICT OF INTEREST.	-
APPLICANT EXPERIENCE	
LEADERSHIP EXPERIENCE	Academia, Business Development and Fundraising, Financial Literacy, Government, Healthcare, HTA/Payer, Legal, Marketing and Communications, Medical Devices, Patient Advocacy, Pharmaceutical
PREVIOUS BOARD SERVICE. YES/NO	Yes
IF YES:	
HOW MANY YEARS?	1. Barnes-Jewish Hospital - 2 years 2. US Heartland China Association – 4 years 3. Intuitive Board of Directors - 2 years

	4. SMART – 3 years
WHICH BOARD POSITION?	<ol style="list-style-type: none"> 1. Secretary 2. Member 3. Chief of Staff to the Board 4. Member
EXPERIENCE IN LEADERSHIP AND GOVERNANCE OF NOT-FOR-PROFIT AND FOR-PROFIT ORGANIZATIONS. YES/NO	Yes.
IF YES:	
HOW MANY YEARS?	<ol style="list-style-type: none"> 1. 11 years 2. 2 years 3. 4 years 4. 4 years 5. 3 years
TYPE OF EXPERIENCE	<ol style="list-style-type: none"> 1. Intuitive Surgical – VP 2. Intuitive Surgical – Chief of Staff 3. Baxter International – Division Head 4. US Heartland China Association – Governance Board Chair (NGO) 5. SMART – Governance Board Member
LEVEL OF MANAGEMENT EXPERIENCE	Top Level of Management
EXPERIENCE CHAIRING BOARD OR COMMITTEE YES/NO	Yes
IF YES:	
TYPE OF EXPERIENCE	<ol style="list-style-type: none"> 1. Intuitive Surgical – Chief of Staff 2. US Heartland China Association – Governance Board Chair (NGO)
NUMBER OF YEARS	<ol style="list-style-type: none"> 1. 2 years 2. 4 years
PUBLIC SPEAKING EXPERIENCE YES/NO	Yes
IF YES:	
TYPE OF EXPERIENCE	I have spoken at major conferences as either a keynote speaker or session speaker at industry conferences including HTAi Annual Meeting, ISPOR, AdvaMed, LSI, Intuitive 360, MedTech EU, SMART Program Kick-Off, Becker’s Hospital Review.
NUMBER OF YEARS	25 years
DO YOU UNDERSTAND THE DIFFERENCE BETWEEN GOVERNANCE AND MANAGEMENT	Yes. 25 years experience. In various industry, leadership and management roles. Specifically, acted as Intuitive Surgical Chief of Staff for Executive Leadership Team which included governance and oversight committees and board agenda and setting long-term vision and strategy for management/organization execution.
STRATEGIC PLANNING EXPERIENCE? YES/NO	Yes
IF YES:	

TYPE OF EXPERIENCE	Industry roles and consulting. I have experience in >45 + strategic business plans across various healthcare entities.
NUMBER OF YEARS	20 years
EXPERIENCE IN DEVELOPING GROWTH STRATEGIES AND PLANS? YES/NO	Yes
IF YES:	
TYPE OF EXPERIENCE	Industry roles and consulting – including international go-to-market growth and executive strategies/initiatives. Strategic alignment with business development and partnership agreements.
NUMBER OF YEARS	20 years
MEMBERSHIP RECRUITMENT AND ENGAGEMENT EXPERIENCE? YES/NO	Yes
IF YES:	
TYPE OF EXPERIENCE	While acting as a consultant and while chairing the healthcare committee under the US Heartland China Association. I have experience in management engagement and recruitment of stakeholders for membership drives, philanthropic giving, and grant funding applications.
NUMBER OF YEARS	6 years
PARTNERSHIP DEVELOPMENT EXPERIENCE? YES/NO	Yes
IF YES:	
TYPE OF EXPERIENCE	Development of SMART Research Collaborative with Peking University. HTAi with MDIG Research Projects. Intuitive Surgical Grants Foundation. Intuitive Joint Venture with Chinese Entity to Form New Subsidiary Company.
NUMBER OF YEARS	10+ years
PROGRAMS' EVALUATION EXPERIENCE? YES/NO	Yes
IF YES:	
TYPE OF EXPERIENCE	As a consultant working on many programmatic development and evaluation programs across major IDN systems in the US including Mayo Clinic, Cleveland Clinic, Johns Hopkins, BJC Healthcare & University Texas Southwestern.
NUMBER OF YEARS	10+ years
FINANCIAL OVERSIGHT	
FINANCIAL LITERACY? YES/NO	Yes
IF YES:	
TYPE OF EXPERIENCE	<ol style="list-style-type: none"> 1. Industry executive leadership 2. Chief of Staff at Intuitive 3. Board appointments

NUMBER OF YEARS	<ol style="list-style-type: none"> 1. 15 years 2. 2 years 3. 10 years
EXPERIENCE WITH FINANCIAL STATEMENTS AND VARIANCE ANALYSIS? YES/NO	Yes
IF YES:	
TYPE OF EXPERIENCE	<ol style="list-style-type: none"> 1. Industry executive leadership 2. Chief of Staff at Intuitive 3. Board appointments
NUMBER OF YEARS	<ol style="list-style-type: none"> 1. 15 years 2. 2 years 3. 10 years
EXPERIENCE WITH FINANCIAL RISK IDENTIFICATION AND ASSESSMENT? YES/NO	Yes
IF YES:	
TYPE OF EXPERIENCE	<ol style="list-style-type: none"> 1. Industry executive leadership 2. Chief of Staff at Intuitive 3. Board appointments
NUMBER OF YEARS	<ol style="list-style-type: none"> 1. 15 years 2. 2 years 3. 10 years
COMMITTEE WORK	
WHICH BOARD ADVISORY COMMITTEES ARE YOU INTEREST TO SERVE ON?	Finance Committee, Business Development Committee, Policy Forum Advisory Committee, Interest Group Advisory Committee.
EXPLAIN WHY YOU SELECTED THE ABOVE COMMITTEES	All of the selected committees I have deep working knowledge and expertise that could be leveraged and applied. Additionally, I'm passionate about policy development to take measured steps in healthcare transformational agendas and how to finance them.
WHICH BOARD ADVISORY COMMITTEE(S), IF AVAILABLE, WOULD YOU BE INTERESTED TO CHAIR IN THE NEAR FUTURE?	Business Development Committee.
EXPLAIN WHY YOU SELECTED THE ABOVE COMMITTEE(S)	A visionary leader, with extensive experience in working across healthcare stakeholders in co-developing strong alignment and commitment to form strategic alliances, cross collaboration, effective decision making and change leadership to drive transformational agendas to improve patient care and deliver on financial stewardship.
WOULD YOU BE INTERESTED IN BECOMING THE HTAi BOARD LIAISON FOR THE IJTAHC IN THE NEAR FUTURE? YES/NO	Yes

IF YES, PLEASE EXPLAIN YOUR EXPERTISE WITH ACADEMIC PUBLISHING/WRITING AND/OR SERVING ON EDITORIAL BOARDS OF INTERNATIONAL, PEER-REVIEWED JOURNALS.	Currently, I'm an active reviewer and board member for the SMART Quarterly Journal publishing by Peking University. Also serve as a reviewer at large for Journal of Medical Economics. Additionally, I've been published in many scientific journals and have overseen management operations in generating >200 scientific studies in the last 15 years.
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Scott M. Tackett, DrPH, MHA, MPH is currently Vice President of Global Access, Value & Economics (GAVE); serving as the executive and chief economic advisor for Intuitive, Sunnyvale, California. In this role, he leads the strategy, management, and operations of the global GAVE organization. His remit is to work with policymakers, payers, major health systems, and clinical and economic decision makers to address concerns related to value of emerging technologies and delivery of higher quality and cost-effective care. Functional group oversight includes, global market access, HTA & evidence management, global health economic &

outcomes research, health policy, payer relations, reimbursement, integrated planning, and emerging markets and technologies.

Scott is an applied health economist and strategist, an active member of HTAi Global Policy Forum and the Medical Device Working Group. He has more than 20 years of experience in health care and research, of which 15+ years has focused on leadership and executive management as well as board-level roles for life sciences and medical technology companies and U.S. Honor Roll Hospitals. His areas of specialized expertise include strategy, health economics and finance, patient access, health policy, government affairs, payment systems and reform, medical outcomes research, technology assessments, evidence management, data science and modeling, market and business development, and organizational theory. He has led health economic strategy and market access operations in more than 30 international markets.

Scott has been published in many clinical, economic and health care strategy peer-reviewed journals. He regularly speaks at global conferences on health care futures, economic strategies, patient access, and the link between value and technology investment as it relates to achieving the “Quadruple Aim in Healthcare” and payment reform. His research interests have focused on observational evaluations and integrating predictive analytics to deliver “meaningful value transfer” via intelligent medical interventions, effectiveness, and efficiency. Prior to his current role at Intuitive, Scott was Head of Global & U.S. Market Access & Health Economics, and Director of Medical Outcomes Research & Economics at Baxter and held other health economic and market access positions at Johnson & Johnson, St. Jude Medical & ECG Management Consultants. Additionally, he served as the lead economic and payment system advisor for the California Health Care Foundation and contributing board member of Barnes-Jewish Hospital. Currently, he serves on the Board of Directors for the U.S. Heartland China Association.

Scott holds a Doctorate of Public Health with an emphasis in health policy and economics from Indiana University School of Public Health, a Master of Public Health with an emphasis in international health economics, as well as a Master of Health Administration with an emphasis in health care strategy from Tulane University School of Public Health & Tropical Medicine, New Orleans, Louisiana. He performed a post-graduate fellowship at Barnes-Jewish Hospital at Washington University Medical Center, St. Louis, Missouri where he was selected as the David A. Gee Fellow with concentration in health care management, economics, and strategy. Additionally, he performed an internship, at the Missouri Department of Health and Senior Services, researching contributing and correlating factors causing high infant mortality in rural and urban areas of Missouri. He holds a Bachelor of Arts in biology and chemistry from Central Methodist University, Fayette, Missouri.

Health Technology Assessment international (HTAi)
First Edmonton Place, 10655 Jasper Ave, 14th Floor
Edmonton, Alberta T5J 3S9

Subject: HTAi Board of Directors Application

Dear HTAi Board of Directors, Nominating & Elections Committee:

I am writing to submit my candidacy for the Board of Directors of Health Technology Assessment International. As an applied health economist, executive leader, and long-standing contributor to evidence-based healthcare strategy, as well as an active member of the Global Policy Forum and engaged HTAi member for more than six years, I am deeply committed to HTAi's mission, vision, and to advancing rigorous, globally relevant health technology assessment.

As recently discussed in Montreal, today we face a global healthcare challenge of improving patient access to innovative technologies in a financially sustainable way. Medical technology is entering a new era, propelled by digital integration, artificial intelligence, and robotics. We stand at an inflection point where these innovations have the potential not only to elevate clinical outcomes but also to fundamentally reshape how care is delivered, accessed, and equitably distributed. Realizing this transformation will require more than technological advancement. It will demand thoughtful leadership, multidisciplinary expertise, and coordinated engagement to strategically and systematically address challenges in healthcare systems, enabling improved productivity, financial sustainability, and incorporating science with evaluation methodologies. Drawing on my experience serving in executive and board-level roles across both for-profit and not-for-profit organizations, I understand the discipline required to translate vision into structured oversight, accountable decision making, and sustainable execution. In doing so, we can help align innovation with enduring value for patients and health systems worldwide.

My academic training and career development have shaped my approach to HTA and value assessment and have prepared me to meaningfully contribute to these advancements. I hold a Doctorate of Public Health with emphasis in health policy and economics, a Master of Public Health with concentration in international health economics, and a Master of Health Administration focused on healthcare strategy. My doctoral and postgraduate work emphasized lung cancer patients and value based care system designs, economic evaluation, payment reform, and the application of analytical frameworks to real-world healthcare decision making. During my tenure as the David A. Gee Fellow at Barnes-Jewish Hospital at Washington University Medical Center, I concentrated on healthcare management, economics, and strategy. This training continues to guide my approach to evidence generation and system-level implementation.

In addition to my executive responsibilities, I have authored and contributed to numerous peer-reviewed publications spanning clinical, economic, and healthcare strategy journals. My research has focused on observational evaluation, predictive analytics, outcomes research, and the integration of economic modeling to support meaningful value transfer. I regularly present at global forums on healthcare innovation, payment reform, and the evolving intersection between technology investment and value-based care. These academic and scholarly engagements reinforce my commitment to methodological rigor, transparency, and continuous advancement of HTA science.

Professionally, I currently serve as Vice President of Global Access, Value & Economics at Intuitive, where I lead global HTA strategy, health economic and outcomes research, and reimbursement policy. In this capacity, I lead a large team responsible for conducting clinical and economic studies, generating real-world evidence, and performing analyses that support accurate assessments for policymakers and payers worldwide. Prior to Intuitive I held leadership roles at Baxter International, Johnson & Johnson, and St. Jude Medical, which strengthened my experience engaging with decision making bodies across diverse jurisdictions and health systems.

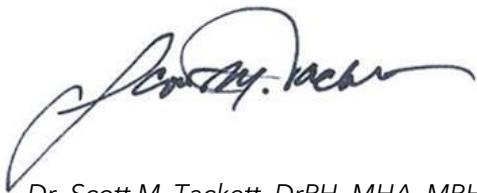
I believe strongly that the next phase of HTA must thoughtfully address accelerating innovation in medical devices, robotics, digital health, artificial intelligence, and data-enabled care models. Advancing medical technology and innovation is not simply an industry objective; it is a health system imperative. I recognize that sustainable innovation requires credible, transparent, and globally harmonized approaches to value assessment. This includes strengthening the qualifications, oversight structures, and evidentiary standards that ensure patient access and health equity remain central to assessment frameworks, and that equity considerations are embedded from evidence generation through policy application. My career has centered on building evidentiary bridges that allow innovative technologies to be evaluated rigorously while ensuring access to meaningful patient benefit. If elected to the HTAi Board, I would bring a balanced perspective grounded in academic training, methodological discipline, and real-world implementation of HTA frameworks. My focus on advancing innovative technology would provide value to HTAi by supporting the organization to further develop adaptive, lifecycle-based assessment approaches that reflect the complexity of modern technologies while preserving scientific integrity. I believe HTAi is uniquely positioned to lead international dialogue on how HTA evolves in response to increasingly intelligent and integrated healthcare solutions.

Beyond subject matter expertise, I bring experience in governance, strategic planning, and execution across both for-profit and not-for-profit environments. I am fully committed to the time and responsibilities required for Board service, including active participation in committees and strategic initiatives. I view Board membership not only as an honor, but as a stewardship responsibility to strengthen HTAi's global leadership and long-term sustainability.

Healthcare systems worldwide are seeking durable solutions that align innovation with affordability, effectiveness, and equity. HTAi plays a critical role in shaping that future. I would be honored to contribute my academic foundation, global experience, and strategic perspective to advancing our shared mission.

Thank you for your consideration.

Sincerely,

A handwritten signature in black ink, appearing to read "Scott M. Tackett". The signature is fluid and cursive, with a large initial "S" and a long, sweeping underline.

*Dr. Scott M. Tackett, DrPH, MHA, MPH
Vice President - Global Access, Value & Economics
Intuitive Surgical*